

C. LAWRENCE EVANS

Department of Government
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I. Current Position

Newton Family Professor of Government, College of William & Mary

II. Professional Background

Education

PhD University of Rochester, 1988 (political science)
M.A. University of Virginia, 1982 (economics)
B.A. Kenyon College, 1980 (economics)

Academic Positions

Newton Family Professor of Government, The College of William & Mary, 2008-present
Professor of Government, The College of William & Mary, 2000-present
Associate Professor of Government, The College of William & Mary, 1993-2000
Assistant Professor of Government, The College of William & Mary, 1987-93
Research Fellow, The Brookings Institution, 1985-86
Guest Scholar, The Brookings Institution, 1986-87, fall 1991
Adjunct Faculty Member, Georgetown University (1993), Johns Hopkins University (1986), University of Maryland (1987), University of Rochester (1984-85), University of Virginia (1997, 1990)

Other Positions

Professional Staff Member (part-time), Office of Rep. Lee H. Hamilton, U.S. House of Representatives, 1998
Staff Consultant (part-time), Joint Economic Committee, U.S. Congress, 1994
Professional Staff Member, Joint Committee on the Organization of Congress, U.S. Congress, 1992-93
American Political Science Association Congressional Fellow, Office of Rep. Lee H. Hamilton, U.S. House of Representatives, 1991-92
Research Analyst, Antitrust Division, U.S. Department of Justice, 1981

Awards

Patrick J. Fett Award, Midwest Political Science Association, 2004, 2006 (Awarded for the best paper on Congress and the Presidency presented at the previous annual meeting of the MWPSA)

National Science Foundation Award SES-0417759. "The House Whip System and Party Theories of Congress," Principal Investigator, August 1, 2004 through July 31, 2008. \$143,254.

Visiting Scholars Grant, Carl Albert Center, 2003

Congressional Research Award, Dirksen Congressional Center, 2002, 2011

CQ Press Award, Legislative Studies Section, American Political Science Association, 2001 (Awarded for the best paper on legislative studies presented at the previous annual meeting of the APSA)

Alumni Award for Excellence in Teaching, The College of William & Mary, 1993

William A. Steiger Congressional Fellowship, American Political Science Association, 1991

Hartley Fellowship, The Brookings Institution, 1985

Graduate Student Teaching Award, University of Rochester, 1984

University Fellowship, University of Rochester, 1982-85

Snively Fellowship, University of Virginia, 1981

III. Research

In Progress

How Senators Decide. Book-length study of the decision-making processes of U.S. Senators on major roll call votes, based in part on extensive interviews conducted with chiefs of staff and legislative directors for a sample of 36 Senators during the 106th Congress, as well as archival research in the papers of former members and other political elites.

Congress Reconsidered, 12 ed., (coedited with L. Dodd and B. Oppenheimer). Congressional Quarterly Press, under contract.

Books

The Whips: Building Party Coalitions in Congress. University of Michigan Press, 2018.

Congress under Fire: Reform Politics and the Republican Majority, (with W. Oleszek). Houghton Mifflin, 1997. Korean translation published by Oreum Press in 2002

Leadership in Committee: A Comparative Analysis of Leadership Behavior in the U.S. Senate. The University of Michigan Press, 1991. Paperback edition with a new preface

published in 2001

Articles and Chapters

“Michel, Gingrich, and the Republican Leadership Dilemma,” in F. Mackaman and S. Kelly, ed., *Leading the Republican House Minority: The Congressional Career of Robert H. Michel*, University of Kansas Press, forthcoming.

“Gambling on Trump,” in J. Sides and H. Farrell, ed., *The Science of Trump*, The Monkey Cage, 2016.

“Congressional Cohorts: The House Republican Class of 2010,” *The Forum*, Fall 2014.

“Building Blocks of Legislation: Congressional Committees and Procedure,” in M. Angerholzer, C. Lu, J. Kitfield, and N. Ornstein, ed., *Triumphs and Tragedies of the Modern Congress*, Praeger, 2014.

“Parties and Leaders: Polarization and Power in the U.S. House and Senate,” in J. Carson, ed., *New Directions in Congressional Politics*, Routledge, 2012

“Congressional Committees,” in F. Lee and E. Schickler, ed., *The Oxford Handbook of Congress*, Oxford University Press, 2011

“Resolved, the size of the House should be increased to 675: Con,” in R. Ellis and M. Nelson, ed., *Debating Reform*. Congressional Quarterly Press, 2010 (with N. Bell*)

“The Whip Systems of Congress,” in L. Dodd and B. Oppenheimer, ed., *Congress Reconsidered, 9th ed.* Congressional Quarterly Press, 2009 (with C. Grandy*)

“The Senate Whip System: An Exploration,” in N. Monroe, J. Roberts, and D. Rohde, ed., *Why Not Parties: Party Effects in the United States Senate*, University of Chicago Press, 2008 (with E. Bradbury* and R. Davidson*)

“The New Democratic Majority in Congress: Preferences, Structure, and Bargaining,” *The Forum*, Vol. 4, Iss. 3, Article 10, 2006 (with J. Turner*)

“The Politics of Congressional Reform,” in P. Quirk and S. Binder, ed., *The Legislative Branch and American Democracy: Institutions and Performance*. Oxford University Press, 2005

“The Institutional Context of Veto Bargaining,” in J. Thurber, ed. *Rivals for Power, 3rd ed.*, Rowman and Littlefield, 2005 (with S. Ng*)

“Leadership and Obstructionism in the U.S. Senate,” in L. Dodd and B. Oppenheimer, ed.

Congress Reconsidered, 8th ed. Congressional Quarterly Press, 2005 (with D. Lipinski)

"How Senators Decide: An Exploration," in B. Oppenheimer, ed., *Senate Exceptionalism*, Ohio State University Press, 2003

"The 'Wired Congress': The Internet, Institutional Chance, and Legislative Work," in J. Thurber and C. Campbell, ed., *Congress and the Internet*. Prentice-Hall, 2003 (with W. Oleszek)

"A Tale of Two Treaties," in C. Campbell, N. Rae, and J. Stack, ed., *Congress and the Politics of Foreign Policy*. Prentice-Hall, 2003 (with W. Oleszek)

"Herding Cats: Presidential Coalition Building in the Senate," in J. Thurber, ed. *Rivals for Power: Congress and the President*, 2nd ed. Rowman & Littlefield, 2002 (with W. Oleszek)

"Committees, Leaders, and Message Politics," in L. Dodd and B. Oppenheimer, ed. *Congress Reconsidered*, 7th ed. Congressional Quarterly Press, 2001

"Message Politics and Senate Procedure," in N. Rae and C. Campbell, ed. *Senate Partisanship: The Myth of Cool Judgment*. Rowman & Littlefield, 2000 (with W. Oleszek)

"The Procedural Context of Senate Deliberation," in B. Loomis, ed. *Esteemed Colleagues: Civility and Deliberation in the Senate*. Brookings Institution Press, 1999 (with W. Oleszek)

"Legislative Structure: Rules, Precedents, and Jurisdictions," *Legislative Studies Quarterly*, 1999

"The Strategic Context of Congressional Party Leadership," *Congress and the Presidency*, 1999 (with W. Oleszek)

"Procedural Features of House Republican Rule," in N. Rae and C. Campbell, ed. *The Republican Congress: New Majority or Old Minority?* Rowman & Littlefield, 1999 (with W. Oleszek)

"If it Ain't Broke Bad, Don't Fix It a Lot," *PS: Political Science and Politics*, Spring 1998 (with W. Oleszek). Reprinted in *This Old House: Remodel or Rebuild*, Joseph Zimmerman, ed. Praeger, 2000

"Congressional Tsunami: The Politics of Committee Reform," in L. Dodd and B. Oppenheimer, ed. *Congress Reconsidered*, 6th ed. Congressional Quarterly Press, 1997 (with W. Oleszek)

"Committees and Health Jurisdictions in Congress," in T. Mann and N. Ornstein, ed. *Intensive Care: How Congress Shapes Health Policy*. The Brookings Institution, 1995

"The Politics of Congressional Reform: The Joint Committee on the Organization of Congress," in R. Davidson and J. Thurber, ed. *The Changing Congress*. Congressional Quarterly Press, 1995 (with W. Oleszek)

"Congressional Leadership," in K. Thompson, ed. *Governance IV: Problems, Process, and Interaction*. University Press of America, 1994

"Congressional Procedure and Statutory Interpretation," *Administrative Law Review*, 44, 1993 (with N. Devins and J. Wright*)

"Participation and Policy Making in U.S. Senate Committees," *Political Science Quarterly*, Fall, 1991

"The Power of Subcommittees," *Journal of Politics*, 52, 1990 (with R. Hall)

"Three Mechanisms of Influence in Congressional Committees," in C. Deering, ed. *Congressional Politics*. Dorsey Press, 1989

"Testing the Converse Partisanship Model with New Electorates," *Comparative Political Studies*, 18, 1985 (with R. Niemi, B. Powell, and H. Stanley)

"Age and Turnout Among the Newly Enfranchised," *European Journal of Political Research*, 12, 1984 (with R. Niemi and H. Stanley)

*Current or former William & Mary undergraduate student

Conference Papers (since 2001)

"Reconceptualizing Party in the U.S. Senate," presented at the Annual Meeting of the American Political Science Association, August 2018.

"Whipped Rules," presented at the Conference on Congressional Procedure, University of Georgia, May 2018.

"U.S. Senators and the Act of Representation: Concepts and Measures," presented at the Annual Meeting of the Midwest Political Science Association, April 2018.

"The Republican Leadership Dilemma," presented at the Annual Meeting of the Southern Political Science Association, January 2018.

“The Whip Systems of Congress: House Republicans, 1995-2002, presented at the Annual Meeting of the Southern Political Science Association, January 2017.

“Home Style, Conditional Party Government, and Fast Track,” presented at the Annual Meeting of the Southern Political Science Association, January 2014.

“Growing the Vote: Majority Party Whipping in the U.S. House, 1955-2002,” presented at the Conference on the History of Congress, Brown University, June 2011.

“Partisan Faceoffs in the U.S. House,” presented at the Annual Meeting of the Western Political Science Association, April 2010 (with N. Bell*)

“Bicameral Effects on Agriculture Policy, 1995-2009,” presented at the conference on Legislative Elections, Process, and Policy: The Influence of Bicameralism, Center for the Study of Democratic Institutions, Vanderbilt University, October 2009 (with E. Robinson*). Revised version presented at the Conference on the Politics of Federal Spending, University of California, Merced, May 2010

“The Senate Republican Whip System, 1995-2003,” presented at the Annual Meeting of the Midwest Political Science Association, April 2009 (with D. Husband* and L. Minnichelli*)

“The House Whip Process and the Textbook Congress,” presented at the Conference on the History of Congress, George Washington University, May 2008. Substantially revised version of Evans, Grandy, Lane, Litten, and Schultheis (2008)

“Parties, Preferences, and Contra Aid in the 1980s House,” presented at the Annual Meeting of the Western Political Science Association, March 2008 (with M. Matamoros,* W. McClean,* R. Trotman,* and L. Whipple*)

“The House Whip Process and the Textbook Congress,” presented at the Annual Meeting of the Southern Political Science Association, January 2008 (with C. Grandy,* J. Lane,* J. Litten,* and B. Schultheis*)

“The One Thing Americans Need To Know About Congress: The Middle Doesn’t Rule,” presented at the Conference Honoring Richard G. Niemi, University of Rochester, November 2007.

“The Minority Whip System in the U.S. House: An Exploration,” presented at the Annual Meeting of the Midwest Political Science Association, April 2007 (with J. Butts*, A. Downing*, K. Klovers*, and M. Moll*). Substantially revised version of Downing, Evans, and Klovers (2007).

“The Minority Whip System in the U.S. House: An Exploration,” presented at the

Annual Meeting of the Southern Political Science Association, January 2007 (with A. Downing* and K. Klovers*).

“The Senate Whip System: An Exploration,” presented at the Annual Meeting of the Southern Political Science Association, January 2006 (with E. Bradbury* and R. Davidson*). Revised version presented at the Conference on Party Effects in the Senate, Duke University, April 2006

“Parties, Preferences, and the House Whip Process,” presented at the Annual Meeting of the Southern Political Science Association, January 2006 (with C. Behringer* and E. Materese*). Revised version presented at the Annual Meeting of the Midwest Political Science Association, April 2006 (with E. Blue*, L. Ferree*, and A. Petry*)

“Contras, Tax Cuts, and Partisan Influence in the U.S. House,” presented at the Annual Meeting of the Midwest Political Science Association, April 2005 (with S. Brown*, K. Devereaux*, K. Haase*, W. Marlow*, and J. McHenry*), winner of the Patrick J. Fett Award.

“Holds, Legislation, and the Senate Parties,” presented at the Conference on the U.S. Senate, Rothermere American Institute, University of Oxford, March 2005 (with D. Lipinski)

“Cracking the Whip in the U.S. House: Majority Dominance or Party Balancing?” presented at the Annual Meeting of the American Political Science Association, August 2004 (with C. Renjilian*)

“The House Whip Process and Party Theories of Congress: An Exploration,” presented at the Annual Meeting of the American Political Science Association, August 2003 (with D. Roscoe, T. Deering*, and M. O’Neill*)

“The Institutional Context of Veto Bargaining,” presented at the Annual Meeting of the Midwest Political Science Association, April 2003 (with S. Ng*), winner of the Patrick J. Fett Award.

“The Senate Hold: Preliminary Evidence from the Baker Years,” presented at the Annual Meeting of the Midwest Political Science Association, April 2003 (with D. Lipinski and K. Larson*). Also presented at the Annual Meeting of the Southern Political Science Association, January 2004

"Informal Leadership in Congress," presented at the Woodrow Wilson International Center for Scholars, Washington, D.C., May 2002

"Senators, Dairy Issues, and the Evolution of Political Conflict," presented at the Annual Meeting of the Southern Political Science Association, November 2001 (with E. Isaacs*)

"Senators, Drug Imports, and Representation," presented at the Annual Meeting of the American Political Science Association, September 2001

"Information Technology and Congressional Deliberation," presented at the Conference on Congress and the Internet, American University, May 2001 (with W. Oleszek)

"Message Politics and Partisan Theories of Congress," presented at the Annual Meeting of the Midwest Political Science Association, April 2001 (with M. Oleszek)

"A Tale of Two Treaties," presented at the Conference on Congress and Foreign Policy, Florida International University, January 2001 (with W. Oleszek)

*Current or former William & Mary undergraduate student

Invited Seminars and Presentations (since 2001)

Department of Political Science, University of North Carolina-Chapel Hill, 2018 (scheduled)

Center for the Study of Democratic Institutions, Vanderbilt University, 2012

Center for the Study of Democratic Politics, Princeton University, 2011

Miller Center for Public Affairs, University of Virginia, 2009

Department of Government, College of William & Mary, 2004, 2005, 2006, 2009

Department of Political Science, Indiana University, 2008

Rockefeller Institute, University at Albany, 2007

Department of Political Science, University of Georgia, 2007

Woodrow Wilson International Center for Scholars, Association of Centers for the Study of Congress, 2007

Department of Political Science, University of Miami, 2006

Department of Political Science, Northwestern University, 2005

Woodrow Wilson School, Princeton University, 2004

Annenberg Public Policy Center, University of Pennsylvania, 2003, 2004

Thomas Foley Institute, Washington State University, 2003

Congress Project, Woodrow Wilson International Center for Scholars, 2002

Department of Political Science, University of Oregon, 2002

IV. Service

Political Science and Government

Evaluation Committee, Department of Political Science, Loyola University Maryland, 2018 (scheduled)

Chair, Legislative Studies Section, American Political Science Association, 2011-13
Editorial Board Member, *Congress and the Presidency*, 2007-present
Editorial Board Member, *Legislative Studies Quarterly*, 2007-2013
Program Evaluator, Orientation for Freshmen Members, U.S. House of Representatives, 2001, 2003, 2005, 2007, 2009, 2011
Malcolm Jewell Award Committee Member, Southern Political Science Association, 2011
Fenno Prize Committee Member, Legislative Studies Section of the American Political Science Association, 1996, 2010
Co-Editor, *Legislative Studies Quarterly*, 2003-07
Chair, Jack Walker Award Committee, Political Organizations and Parties Section of the American Political Science Association, 2006
Chair, Evaluation Committee, Department of Politics, Washington and Lee University, 2006
Commission on the Legislative Branch, Institutions of Democracy Project, Annenberg Public Policy Center at the University of Pennsylvania, 2003-04
Chair, CQ Press Award Committee, Legislative Studies Section of the American Political Science Association, 2002
Editorial Board Member, *Legislative Studies Quarterly*, 2000-03
Board of Academic Advisors, *Center on Congress*, Indiana University, 1998-present
Legislative Studies Division Chair and Program Committee Member, Annual Meeting of the American Political Science Association, 1998
Executive Committee Member, Legislative Studies Section of the American Political Science Association, 1998, 2003-05

College of William & Mary

Program Director, W&M Summer in Galway, Ireland, 2019 (scheduled)
Committee on Diversity, Government Department, 2016-present
Cohen Center Advisory Committee, 2017-20
Information Technology Steering Committee, 2018
Admission Policy Advisory Committee, 2012-15
Chair, selection committee for the Class of 2015 Student Professor, 2012
Faculty Compensation Board, 2011-15, Chair 2014-15
Faculty lecturer, Monroe Scholars Admission Program, 2009-present
Selection committee for Class of 2014 Student Professor, 2011
Selection committee for the Paul Verkuil Professor, 2011
Government Department Webmaster, 2009-11
Coordinator, Government Department Speaker Series, 2009-10
Faculty "Blogger" for the College Website, 2009-11
Coordinator, Undergraduate Public Policy Concentration, 2007-09
Faculty Assembly, 2005-09
Faculty Affairs Committee, School of Arts and Sciences, 2005-08
Executive Committee, Faculty Assembly, 2005-09

Liaison Committee to the Board of Visitors, Faculty Assembly, 2005-09
 Selection Committee for the Provost, 2008-09
 Academic Affairs Committee, Faculty Assembly, 2005-08
 Chair, Committee on Concerts and Lively Arts, 2006-09
 Committee on Degrees, 2005-09
 Chair, Selection Committee for Hamilton Professorship, 2008
 Selection Committee for Verkuil Professorship, 2008
 Awards Committee for Summer Scholarships, The Charles Center, 2004
 Committee on Retention, Promotion, and Tenure, 2002-03
 Faculty Representative, Washington Advisory Council, W&M Washington Office, 2002-03
 Working Group on Information Technology in the Classroom, 2001-02
 Coordinator, William & Mary Model Congress (for high school students), 1999
 Educational Policy Committee, 1996-99
 Committee on Graduate Studies, 1996-97
 Board of Advisors, Center for Public Policy Research, 1997-99
 Faculty Affiliate, Thomas Jefferson program in Public Policy, 2001-present
 Admissions Committee, Masters in Public Policy Analysis, 1995-2002
 Associate Director, Thomas Jefferson Program in Public Policy, 1995-97
 Undergraduate Committee, Thomas Jefferson Program in Public Policy, 1989-2000
 (Chair, 1995-97)
 Graduate Committee, Thomas Jefferson Program in Public Policy, 1988-2000 (Chair, 1995-97)
 Steering Committee, Thomas Jefferson Program in Public Policy, 1987-2001
 Board of Student Affairs, 1990-91
 Freshman Advisor, 1988-present
 Government and Public Policy Concentration Advisor, 1987-present

V. Other Professional Activities

Government Reports, Testimony, and Other Publications

“Playing Games: Simulation Ideas for the Undergraduate Congress Class,” *The Legislative Scholar*, Fall 2016.

“Explanatory Power in a Partisan Congress,” *Journal of Politics* 75, July 2013.

Report on the Seminar for New Members, Congressional Research Service, U.S. Library of Congress, 2001, 2003, 2005, 2007, 2009, 2011

Testimony before the U.S. Senate Committee on Rules and Administration, *Reforming the Senate Hold*, June 2003

“Committees, Message Politics, and the Gingrich Legacy” *Extension of Remarks, APSA Legislative Studies Section Newsletter*, 2000

"Partisan Lockbox on Capitol Hill?" *Impact: The Newsletter of the Public Affairs Council*, June 1999

"Committee Jurisdictions and the Good Legislature," *Extension of Remarks, APSA Legislative Studies Section Newsletter*, July 1998 (with W. Oleszek)

Study to Increase the Scope and Magnitude of the Virginia Birth-Related Neurological Injury Compensation Program, Report to the Governor and the General Assembly of Virginia, House Document No. 58, 1998 (contributing author)

"The Senate Judiciary Committee," in D. Bacon, R. Davidson, and M. Keller, ed. *The Encyclopedia of the United States Congress*. Simon and Schuster, 1994

Organization of the Congress, Final Report of the House Members of the Joint Committee on the Organization of Congress, 103rd Congress, 1st sess., Report No. 103-413, Vol. 1, 1993 (contributing author)

Organization of the Congress (Policy Analysis and Historical Background), Final Report of the Joint Committee on the Organization of Congress, 103rd Congress, 1st sess., S. Rept. No. 103-215, Vol. II, 1993 (contributing author)

Additional Conference Participation

From 1987-present, participated as a chair, discussant, or round table member on dozens of panels and roundtables sponsored by the American Political Science Association, Midwest Political Science Association, Southern Political Science Association, and other organizations.

Manuscript and Proposal Referee

Periodic reviewer of manuscript submissions to the *American Political Science Review*, *American Journal of Political Science*, *Journal of Politics*, *Legislative Studies Quarterly*, *Congress and the Presidency*, *Social Science Quarterly*, *Political Research Quarterly*, *American Politics Research*, *Political Communication*, Cambridge University Press, University of Chicago Press, University of Michigan Press, Princeton University Press, University of Oklahoma Press, Ohio State University Press, Yale University Press, Houghton-Mifflin, Westview Press, and the National Science Foundation, among other journals, presses and foundations.

William & Mary Courses Taught

Responsible for six classes per year from 1987-2002 and five per year from 2002-present; including Legislative Processes, The Presidency, Domestic Public Policy, Introduction to American Government, Political Parties, Game Theory and Politics, Undergraduate Research Methods, the Political Environment of Policy Analysis (graduate), and several freshman and senior seminars in the area of American political institutions and American political development.

On more than a dozen occasions, helped organize special one-credit courses conducted by visiting policy practitioners and scholars for William & Mary undergraduates.

Selected by members of the senior class as honorary marshal for William & Mary commencement ceremonies in 1991 and 1999.

William & Mary Internal Grants

Faculty Semester Research Leave, 1997, 2004, 2010, 2016
Chappell Research Grant for Undergraduate Research, 2005 (with E. Bradbury)
Chappell Research Grant for Undergraduate Research, 2003 (with M. O'Neill)
Chappell Research Grant for Undergraduate Research, 2001 (with E. Isaacs)
Curriculum Development Grant, 1999
Summer Research Grant, 1988, 1989, 1994, 1995